



Date: December 30, 2020
To: Village Board of Trustees
From: Village President Bob Bielinski
Subject: Recommendations for Appointments to the Housing Commission

As of November 11th, the Village had received 19 Talent Bank Questionnaires indicating an interest in serving on the Village's Housing Commission. In addition, three individuals submitted a TBQ in 2019 indicating an interest in the Housing Commission; two of those three individuals have already been appointed to and currently serve on a Village commission.

To supplement the Village's recruitment/TBQ process and help identify the most qualified candidates for the Housing Commission, early in the process, I reached out to affordable housing professionals whom I thought would know of Wilmette residents who are also professionals in the field. To that end, I spoke with:

Jeff Head, Vice President of Development for The Habitat Company's Affordable Group
(Mr. Head is also a Wilmette resident and member of the Village's Plan Commission)

Richard Koenig, Executive Director of Housing Opportunity Development Corp (HODC)

Rob Anthony, President of Community Partners for Affordable Housing (CPAH)

As you know, both HODC and CPAH are familiar with Wilmette. HODC is developing affordable housing on Wilmette Avenue at the site of the old American Legion Hall, and CPAH will be working with the Village on a land trust program funded by Optima and the Morgante Wilson Foundation.

Each of the three professionals were very helpful and offered several suggestions of individuals as potential candidates for the Housing Commission. I had already identified a number of these individuals as potential candidates, but many names were new to me as well. Almost all of the individuals which I am recommending were on at least one of these three professionals' suggestion list.

In addition to asking Mr. Head for his suggestions of individuals who could be potential candidates for the Housing Commission, I asked him to consider chairing the Commission. Mr. Head's extensive professional experience in affordable housing (20 years at The Habitat Company), his master's degree in Urban Planning and Policy (University of Illinois-Chicago), experience working in government (City of Chicago) and experience on the Village's Plan Commission make him an

ideal candidate to chair the Commission. In a subsequent conversation, Mr. Head agreed to chair the Commission.

While going through the process, I had a number of conversations with the Village Staff (Mike Braiman and John Adler) regarding the mix of experience for the members of the Housing Commission. I also discussed the mix of experience with Mr. Head. The Village Code provides that in making appointments to the Commission, the Village President may give preference to candidates who are experienced or trained in: affordable housing, real estate development/construction, financing, the law, and urban planning.

It is very important that the Housing Commission be a well-rounded body that has a broad range of knowledge, experience and expertise. Encouraging, advancing and ultimately building affordable housing units in a community like Wilmette is a complex and challenging undertaking that requires bringing together a sophisticated and practical understanding of many different areas of expertise including:

- residential real estate development,
- development, management and financing of affordable housing,
- urban planning, public policy and government,
- real estate investment and finance,
- construction, architecture and design,
- real estate, zoning and municipal law,
- community outreach and advocacy, and
- fundraising and philanthropy.

Each of the individuals recommended for appointment to the Housing Commission has experience in one or more of these areas. We are fortunate to live in a village which has talented residents who are also willing to volunteer time in support of our community.

The boards and commissions recruitment and communication process undertaken by the Village over the past few months has generated TBQs from a number of qualified candidates for the Housing Commission, but there are only seven positions on the commission to fill. However, this recruitment process has positioned the Housing Commission for future success as a number of qualified candidates have already been identified for vacancies when they arise.

Ultimately, I met or spoke with 13 individuals who had submitted a TBQ or were identified by one of the three affordable housing professionals. Prior to determining my recommendations, I discussed all the TBQs received by the Village and my preliminary thoughts with the Village Staff (Mike Braiman and John Adler). I asked for their feedback which they provided. I then shared all the TBQs and my preliminary thoughts with the proposed Chair of the Commission, Jeff Head. I asked Mr. Head to review all the TBQs and provide me with feedback, which he did.

Through the process described above, I arrived at the list of seven individuals whom I am recommending for appointment to the Housing Commission. For your reference, Talent Bank Questionnaires of each of the candidates are included with this memo, and a brief discussion of their background, experience and expertise relevant to the Housing Commission follows.

Jeff Head: Mr. Head currently heads the affordable housing group for a Chicago real estate company. In addition to his extensive experience in real estate, he also has worked in government, and he holds a master's degree in Urban Planning and Policy. His educational background and professional experience, as well as his experience serving on the Village's Plan Commission, make him an ideal candidate to chair the Commission.

Earl Chase: Mr. Chase is an affordable housing executive who is experienced in the development and financing of multifamily affordable housing projects. Mr. Chase's background includes working at large financial institutions. His real estate development experience and his strong finance background, including his knowledge of tax credits and other ways to finance affordable housing developments, will be valuable to the Commission.

Caroline Goldstein: Ms. Goldstein currently serves as an executive of a leading Community Development Financial Institution, which supports the development of neighborhood improvement projects in Chicago, including affordable housing. Her background includes working for a government housing agency, and she has a Masters in Urban Planning. Her educational background and her practical experience and understanding of affordable housing and how projects come together will be beneficial to the Commission.

Lorelei McClure: Ms. McClure is a community leader and co-founder of Wilmette Cares, an affordable housing advocacy group in Wilmette. For the past several years, she has been one of the leading voices on affordable housing in Wilmette. Her background includes professional and volunteer experience focused on the unity of the human race. She is retired and a resident of Gates Manor. Her unique perspective will be important to the Commission's work.

Elissa Morgante: Ms. Morgante is a renowned architect and strong advocate for affordable housing. She and her firm provide pro bono services for drawing, design and permitting for Community Partners for Affordable Housing (CPAH). The Morgante Wilson Foundation has been established to fund sustainably affordable housing, and the foundation has pledged significant funds to support affordable housing in Wilmette. Her development and design experience will be valuable, but her views as an affordable housing philanthropist will also be extremely helpful to the Commission's work.

C. Ryan Shannahan: Mr. Shannahan is a real estate development professional, experienced in large residential projects. His experience includes working on projects in the City of Chicago which require affordable housing components, and he has a practical understanding of Chicago's affordable housing requirements ordinance. He has also closely followed the recent work and recommendations of the City's Inclusionary Housing Task Force. Mr. Shannahan will provide the Commission with the knowledge and expertise of a real estate development professional who also understands affordable housing.

Lisa Williams: Ms. Williams is an affordable housing professional who specializes in housing and supportive services for at-risk populations and people with disabilities. She currently works for a Community Development Financial Institution that helps nonprofits plan, finance and build facilities. Her background includes significant experience in government and government housing agencies. Her practical experience and understanding of affordable housing with a focus on accessible housing, as well as her government experience, will be very helpful to the Commission's work.

I intend to formally submit, for the Village Board's consideration, my recommendations of these individuals for appointment to the Housing Commission at the Board's first regular meeting in January (January 12th). The Village Board will vote on the appointments at the second regular meeting in January (January 26th).

Talent Bank Questionnaire - Village of Wilmette Boards and Commissions

See here for further information on serving on a Village Board or Commission:

<https://www.wilmette.com/government/boards-commissions/>

The Village is committed to seeking to fill its boards and commissions with a diverse mix of residents which includes, but is not limited to, different races, ethnicities, religions, genders, sexual orientations, ages, and socio-economic differences.

Email address *

Name *

Earl Chase

Address *

430 Alpine Lane, Wilmette, IL 60091

Best phone number to reach you at? *

Please select the Boards or Commissions that you are interested in serving on: *

- ☐ Appearance Review Commission
- ☐ Building Code Board of Appeals
- ☐ Electrical Commission
- ☐ Environmental & Energy Commission
- ☐ Fire Pension Board
- ☐ Board of Fire & Police Commissioners
- ☐ Historic Preservation Commission
- ☒ Housing Commission
- ☐ Human Relations Commission
- ☐ Plan Commission
- ☐ Police Pension Board
- ☐ Transportation Commission
- ☐ Zoning Board of Appeals


What is your educational background? *

MBA, MS, BS

Do you have any prior service with other Village organizations? *

No

Submitting a resume is not required, however, it is encouraged. Submit your resume here.

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PROFILE

Real estate executive with 20+ years of professional leadership in real estate development and finance. Known within industry for acquiring, developing, investing and financing market rate and affordable multifamily projects on a national scale. Ability to navigate within multiple economic cycles, privately held and public companies, and interface with various stakeholders.

EDUCATION

MBA, Real Estate & Corporate Finance

Kenan-Flagler Business School,
University of North Carolina Chapel
Hill. MBA Exchange – HEC School of
Management in Paris, France

MS, Information Science

University of Pittsburgh, School of
Information Sciences

BS, Computer Science, Cum Laude

Lincoln University (PA)

COMMUNITY INVOLVEMENT

Heartland Alliance, Board of Directors
Vice-Chair & Acquisitions Champion

CONTACT

CELL PHONE: [REDACTED]

LINKEDIN PROFILE:

<https://www.linkedin.com/in/earl-l-chase-sr-3a5a12>

EMAIL: [REDACTED]

KEY ATTRIBUTES

- Equity Investment
- Real Estate Development
- Acquisitions
- Capital Markets
- Market Building

EARL L. CHASE

Affordable Housing Executive

Chicago Metro Area & National Markets

PROFESSIONAL EXPERIENCE

Hunt Companies, Director of Acquisitions, Chicago, IL 2018 – Present
Build, implement, and lead Midwest acquisitions platform expansion and increase national presence. Immediately established \$150 million pipeline, secured first transaction within nine months investing \$15 million in equity to a \$35 million senior multifamily development via new relationship. \$35 million annual production goal.

AEGON, Senior Director of Acquisitions, Chicago, IL 2016 – 2018
Recruited to senior management team to established Chicago Midwest Community Investments presence within a \$500 million annual production business. Sourced three new national developer relationships investing \$50 million in equity leading to 2X repeat business. Relaunched the Private Equity Platform by sourcing initial multifamily transaction resulting in refined processes, roles, and responsibilities. \$80 million annual production goal.

Bank of America, Vice President, Chicago, IL 2013 – 2016
Expanded existing book of business with the addition of new client relationships to originate, structure, negotiate, underwrite, and close construction and permanent debt utilized to develop mixed income and affordable multifamily. Originated \$30 million in first year and met or exceeded annual targets. Led, developed, and implemented a streamlined business origination process nationally, reducing time to approval for issuing term sheets to developers for tax credit applications.

JPMorgan Chase & Co., Vice President, Houston, TX 2010 – 2013
Underwrote construction and permanent debt for the construction of multifamily, retail, and office assets using tax credit equity. Managed a dynamic portfolio consisting of 2,400+ units and over 2 million SF with equity valued at \$150 million and loan commitments over \$100 million.

The Hanover Company, Capital Markets, Houston, TX 2007 – 2009
Secured capital for the new construction of institutional grade Class A high-rise, mid-rise, mixed-use, urban, and suburban luxury multifamily developments in high barriers to entry East Coast markets. Underwrote 3,400+ luxury multifamily units consisting of 4 million SF with a total capitalization of \$1.3 billion to secure \$225 million in equity and \$575 million of construction financing.

Hewlett-Packard Co., Global Real Estate, Houston, TX 2004 – 2007
Led the disposition of roughly \$1BN in office, land, and industrial assets in major metropolitan markets. Reduced costs of \$300 million within Dublin, Ireland portfolio through financial analysis, scenario planning, and management approval. Prepared and presented monthly status of 7 million sq. ft. excess property portfolio and transaction management of key disposition activity including asset sales, sublease activity, lease buyouts, and business strategy development.

PRE-MBA EXPERIENCE: Technology Management Consultant for IBM and Lucent Technologies (1998 – 2003).



TALENT BANK QUESTIONNAIRE
VILLAGE OF WILMETTE
1200 Wilmette Avenue
Wilmette, IL 60091

847.853.7509

Name: Caroline Goldstein

Address: 1426 Lake Avenue, Wilmette

Home Telephone: _____ Home email: _____

Business Name & Address: _____

Business Telephone: _____ Business email: _____

INTERESTED IN SERVING ON THE INDICATED BOARD OR COMMISSION:

- | | |
|---|--|
| <input type="checkbox"/> Appearance Review Commission | <input checked="" type="checkbox"/> Housing Commission |
| <input type="checkbox"/> Building Code Board of Appeals | <input type="checkbox"/> Human Relations Commission |
| <input type="checkbox"/> Electrical Commission | <input type="checkbox"/> Plan Commission |
| <input type="checkbox"/> Environmental & Energy Commission | <input type="checkbox"/> Police Pension Board |
| <input type="checkbox"/> Fire Pension Board | <input type="checkbox"/> Transportation Commission |
| <input type="checkbox"/> Board of Fire and Police Commissioners | <input type="checkbox"/> Zoning Board of Appeals |
| <input type="checkbox"/> Historic Preservation Commission | |

Educational Background Masters of Urban Planning - New York University

Service with other Village organizations: League of Women Voters Wilmette - Affordable Housing Committee Chair

Resume attached: ☒ Yes ☐ No

Date: 10/15/20

Signature: Caroline Goldstein

Professional Experience

Local Initiatives Support Corporation – Chicago

Deputy Director

February 2006-Present

Senior manager for a leading Community Development Financial Institution providing loans, investments and technical assistance to non-profit and for-profit partners working to improve Chicago neighborhoods through economic development, affordable housing real estate projects and strategic programs.

Responsibilities include:

- Leadership on financial, strategic and systems planning for LISC Chicago.
- Develop and implement strategic policies and priorities; set and track organizational and program outcomes; and create and manage budgets.
- Manager of donor and investor relations. Responsible for soliciting, securing and stewardship of loan and investment capital for all LISC Chicago programs.
- Responsible for public relations including the production of print and web-based communications, social media, marketing and media and publically representing the organization's mission, programs, and impact to community leaders, civic and business community and elected officials.
- Responsible for program start-ups and innovation including program development, securing grants and loans and recruiting senior staff for implementation.
- Supervision, support and coaching of professional and administrative staff.
- Development and oversight of internal management systems for outcomes tracking and reporting.

Accomplishments include:

- Expansion of donor/investor base through identifying, soliciting, and securing private, public and corporate donors and investments resulting in an average of \$12 million in annual commitments;
- Development and management of strong relationships with government, philanthropic, non-profit and corporate institutions to deliver programs and strategically invest capital in Chicago neighborhoods;
- Raised and invested over \$40M in flexible capital in affordable housing and economic development real estate projects in Chicago;
- Provision of technical support on organizational development and management to LISC's partner organizations throughout Chicago;
- Management of high profile events, trainings and conferences to promote LISC and the community development industry.

CMG Consulting

Independent Consultant

January 2004 February 2006

Community development finance, policy and program development consultant. Clients included: The John D. and Catherine T. MacArthur Foundation, Local Initiatives Support Corporation, Urban Land Institute, Mercy Housing Lakefront, IFF, Rogers Park CDC, Northside Community Federal Credit Union, LEED Council and the Chicago Public Schools Teacher Housing Resource Center. Served as the project manager for The Preservation Compact, a cross-sector coalition working to preserve affordable rental housing in Cook County.

BANK ONE CORPORATION (CURRENTLY JPMORGAN CHASE)

Vice-President, Illinois Community Reinvestment Officer

July 1995 January 2004

Manager of community development partnerships, programs and investments in the Chicago and Illinois markets.

Responsibilities included:

- Oversight of the bank's compliance with the Community Reinvestment Act (CRA).
- Development and implementation of strategic plan establishing bank goals and objectives for local community and economic development.
- Supervision of professional staff located throughout Illinois.
- Setting and guiding budget for Illinois community development activities.
- Identifying and maintaining partnerships with government and community based organizations.
- Developing lending and investment opportunities; and working with internal bank partners to meet lending goals.
- Served as bank liaison on community development initiatives with municipal and state governments including the City of Chicago, the State of Illinois, and suburban planning and community development departments.
- Management of investments in Community Development Financial Institutions.
- Identification of community development lending and investment projects including low-income housing, neighborhood retail development and community service facilities and marketing of bank loan and investment products in support of these projects.
- Management of Bank One Foundation giving in support of community development priorities.

NEW YORK CITY HOUSING AUTHORITY

Associate Management Analyst

September 1992 - November 1994

Conducted management surveys and analysis of operations and service delivery to improve efficiencies and quality. Researched policies and programs to improve efficiency, cost effectiveness and tenant services. Performed cost benefit analyses involving the allocation of funds and personnel resources. Accomplishments include:

- Leadership in developing and implementing a strategic plan for a \$20 million capital expenditure project.
- Providing program management analysis and support for housing project management team working to enhance systems to improve tenant programs and services.

Education**NEW YORK UNIVERSITY, ROBERT F. WAGNER GRADUATE SCHOOL OF PUBLIC SERVICE**

Masters of Urban Planning, 1992

Concentration in Community Development, Recipient of Robert F. Wagner Scholarship

GEORGE WASHINGTON UNIVERSITY

Bachelors of Arts, American Studies, 1990

Jeffrey D. Head

Employment

THE HABITAT COMPANY – Chicago, IL

2013–present **Vice President, Community Development Group**
2005–2013 **Vice President, CHA Receivership Program**
2000–2005 **Director of Development, CHA Receivership Program**
1998–2000 **Sr. Development Manager, Scattered Sites Development Program**

- Lead a development team to acquire, develop and reposition affordable and mixed-income housing properties for The Habitat Company portfolio.
- Coordinated and managed planning and development programming resulting in the development of over 7,000 mixed-income housing units.
- Managed budget oversight for HUD public housing redevelopment funds totaling over \$375 million.

GENERATIONS HOUSING INITIATIVES – Chicago, IL

2015-present **Founding President (Volunteer)**

- Non-profit Organization provides social services to residents of affordable housing developments.

CITY OF CHICAGO

1996–1998 **Assistant to the Mayor, Office of Mayor Richard M. Daley**

- Lead the team that designed and managed a 4-year, \$50 million intergovernmental pilot program that rebuilt 100 Chicago Public School campuses and created new public parks for the residents of neighborhoods throughout Chicago. The program continued for more than 10-years after initial authorization.
- Coordinated the design and planning team for future downtown Chicago Riverwalk.

CITY OF CHICAGO

1995–1996 **MacArthur Fellow, Mayor's Office of Policy**

- Served as mayoral staffer in the Mayor Daley's Office of Policy to design a variety of new legislative initiatives at the local, state and federal level.

Education

College of Urban Planning and Policy, UIC
MUPP, Concentrations in Economic Development and Housing

University of Colorado, Boulder, CO
BA, Political Science



TALENT BANK QUESTIONNAIRE
VILLAGE OF WILMETTE
1200 Wilmette Avenue
Wilmette, IL 60091

847.853.7509

Name: Lorelei McClure

Address: 1135 Wilmette Ave. Apt 303

Home Telephone: _____ Home email: _____

Business Name & Address: _____

Business Telephone: _____ Business email: _____

INTERESTED IN SERVING ON THE INDICATED BOARD OR COMMISSION:

☐ Appearance Review Commission

☒ Housing Commission

☐ Building Code Board of Appeals

☒ Human Relations Commission

☐ Electrical Commission

☐ Plan Commission

☐ Environmental & Energy Commission

☐ Police Pension Board

☐ Fire Pension Board

☐ Transportation Commission

☐ Board of Fire and Police Commissioners

☐ Zoning Board of Appeals

☐ Historic Preservation Commission

Educational Background University of Chicago Northwestern University

Service with other Village organizations: You have my resume on file

Resume attached: ☐ Yes ☒ No

Date: 10/14/20

Signature: Lorelei McClure

Lorelei McClure – Brief Resume

Lorelei McClure is now retired and has lived in Wilmette for 13 years. Her most relevant positions before retirement were as director of the Baha'i House of Worship in Wilmette and then as a public information officer for the National Spiritual Assembly of the Baha'is of the US. She managed the customer service department for McDougal-Littel educational book publishers; and made presentations and conducted workshops throughout the northern suburbs focused on the unity of the human race.

Lorelei founded or co founded the following: the Community Council for International Students (CCIS) at Northwestern University; Evanston Ethnic Arts Festival; Putting Race Unity Into Practice, a program for high school students from the city and suburbs to meet and discover ways to practice unity; and Wilmette Cares a community organization committed to the realization of more affordable housing in Wilmette.

Current volunteer associations: CCIS, Gates Manor Senior Affordable Housing Apartments, Wilmette Baha'i Community, and Wilmette Cares.

Lorelei received a BA from the University of Chicago in Romance Languages, an MA from Northwestern University in Theatre and Communications, and performed postgraduate work toward doctorate at the University of Chicago (not ongoing).

Lorelei McClure
1135 Wilmette Avenue, Apt. 303



TALENT BANK QUESTIONNAIRE
VILLAGE OF WILMETTE
1200 Wilmette Avenue
Wilmette, IL 60091

847.853.7509

Name: BUSSA MORBANTE

Address: 1330 SHERIDAN RD

Home Telephone: _____ Home email: _____

Business Name & Address: _____

Business Telephone: _____ Business email: _____

INTERESTED IN SERVING ON THE INDICATED BOARD OR COMMISSION:

- | | |
|---|--|
| <input type="checkbox"/> Appearance Review Commission | <input checked="" type="checkbox"/> Housing Commission |
| <input type="checkbox"/> Building Code Board of Appeals | <input type="checkbox"/> Human Relations Commission |
| <input type="checkbox"/> Electrical Commission | <input type="checkbox"/> Plan Commission |
| <input type="checkbox"/> Environmental & Energy Commission | <input type="checkbox"/> Police Pension Board |
| <input type="checkbox"/> Fire Pension Board | <input type="checkbox"/> Transportation Commission |
| <input type="checkbox"/> Board of Fire and Police Commissioners | <input type="checkbox"/> Zoning Board of Appeals |
| <input type="checkbox"/> Historic Preservation Commission | |

Educational Background MASTER OF ARCHITECTURE

Service with other Village organizations: MEMBER OF THE ARC FOR 10 YEARS

Resume attached: ☒ Yes ☐ No

Date: 10/20/2020

Signature: [Signature]

Elissa Morgante, AIA

Founding Partner

Architect, interior designer, educator, community leader and principal of award-winning architectural firm Morgante Wilson Architects, Elissa Morgante's broad body of work includes residential and commercial architecture, residential and commercial interior design and custom furniture design.

A firm believer in the notion that thoughtfully designed spaces not only enhance but improve quality of life, Morgante espouses a holistic approach that unites architecture and interior design from a project's inception. To strengthen this point of view and amplify its roster of client-centric services, Morgante launched the firm's residential and commercial interior design department in 2007. The result continues to be consistently – and uniquely - personal expressions of each client's functional prerequisites and stylistic preferences.

After three decades in business, Morgante's reputation as an accomplished interpreter of architectural dreams has been cemented by her passionate attention to detail and facility for placing clients' visions at the core of the design process. These twin pursuits – shared by her partner in life and business, Fred Wilson – are the foundation of the firm founded by Wilson in 1987 and joined by Morgante in 1994, and are augmented today by a talented team that has grown to include more than two dozen architects and interior designers. Their work continuously receives both national and local attention, including most recently in the *Wall Street Journal*, *Traditional Home*, *Luxe* and the *Chicago Tribune*. Named by *Chicago Magazine* as one of the city's Top Twenty architecture firms, Morgante Wilson's work has also been featured in the famed *Not So Big House* book series by author Sarah Susanka, and exhibited at the Art Institute of Chicago.

A former adjunct professor in the School of Architecture at the University of Illinois-Chicago and the School of Interior Architecture at the School of the Art Institute of Chicago, Morgante founded and served as the first director of the University of Illinois-Chicago Architectural Extension Program and was honored with the university's Distinguished Service Award.

Dedicated to giving back to the communities in which she works and lives, Morgante served for a decade on the Village of Wilmette, Illinois's Appearance Review Committee and was appointed to the Planning and Advisory Board for the Village Center Master Plan. She also spent more than a dozen years on the University of Illinois-Chicago Alumni Advisory Board. Morgante currently serves on the University of Chicago Cancer Research Foundation Women's Board and is a member of The Leaders of Design Council.

Morgante earned her Bachelor of Arts degree in Environmental Design from Hampshire College in 1981 and a Master of Architecture from the University of Illinois-Chicago in 1987. She resides in Wilmette, Illinois, with her husband, Frederick Wilson, and their family.



TALENT BANK QUESTIONNAIRE
VILLAGE OF WILMETTE
1200 Wilmette Avenue
Wilmette, IL 60091

847.853.7509

Name: Cornelius Ryan Shannahan

Address: 1306 Gregory Avenue

Home Telephone: _____ Home email: _____

Business Name & Address: _____

Business Telephone: _____ Business email: _____

INTERESTED IN SERVING ON THE INDICATED BOARD OR COMMISSION:

____ Appearance Review Commission

☒ Housing Commission

____ Building Code Board of Appeals

____ Human Relations Commission

____ Electrical Commission

____ Plan Commission

____ Environmental & Energy Commission

____ Police Pension Board

____ Fire Pension Board

____ Transportation Commission

____ Board of Fire and Police Commissioners

____ Zoning Board of Appeals

____ Historic Preservation Commission

Educational Background BS in Civil Engineering from Northwestern
MBA in Finance and real estate from Kellogg (Northwestern)

Service with other Village organizations: N/A. Advisory board member for Harley Clarke proposal
(Evanston)

Resume attached: ☒ Yes ☐ No

Date: 11/2/2020

Signature: C R Shannahan

C. RYAN SHANNAHAN
1306 Gregory Avenue | Wilmette, IL 60091

November 11, 2020

Kate McManus, Planner III
(847) 853-7522
mcmansk@wilmette.com

Dear Ms. McManus,

I am writing to express my interest in serving on the Housing Commission. I currently work at JDL Development as Vice President of Development. We are a residential developer focused on high-rise rental and condominium projects in downtown Chicago. Our most notable recent buildings include One Chicago and No. 9 Walton.

My position uniquely qualifies me to serve on the committee. I can speak from first hand professional experience of the impact proposed policies have on developers. Professionally, I follow the City of Chicago's Affordable Requirements Ordinance and other guidelines closely and look forward to sharing their experience to deploy an effective solution.

I was a resident of Evanston for 7 years, moving to Wilmette this past April. My family and I love the community and want to see it continue to be a vibrant home to people of all backgrounds. I hope to use my experience to provide additional affordable units to the public.

I look forward to the opportunity to discuss the role in greater detail. Thank you for your time and consideration.

Sincerely,

C. Ryan Shannahan

EDUCATION

- 2016-2018 **KELLOGG SCHOOL OF MANAGEMENT** Evanston, IL
NORTHWESTERN UNIVERSITY
Master of Business Administration, graduate with distinction
- Major: Finance and Real Estate, GPA: 3.95.
 - Elected: Vice President of the Real Estate Club.
 - Recipient of Beta Gamma Sigma Honors Award for GPA in top 10% of class.
- 2015 **HBX | HARVARD BUSINESS SCHOOL**
- CORe: Credential of Readiness, Pass with Honors. A set of courses (Business Analytics, Economics for Managers and Financial Accounting) designed to compliment business school.
- 2007-2011 **NORTHWESTERN UNIVERSITY** Evanston, IL
Bachelor of Science in Civil Engineering
- Accepted into Catalyst leadership development program. Completed coursework focused in architecture and work study in Berlin with architect Helmut Jahn. Interned at Skidmore Owings and Merrill where I worked on the design of the Burj Khalifa. Passed the national engineering board and awarded E.I.T. license.

EXPERIENCE

- 2014-Present **JDL DEVELOPMENT** Chicago, IL
Executive Vice President - Development
Oversee the project underwriting, financing, design, construction and operation of high-rise residential towers located in Chicago and Champaign, Illinois. Developed projects encompass spacious student housing, amenity rich apartments and a luxury condominium tower worth a combined \$2 billion. Routinely collaborate with owners, architects, engineers and specialists. Led project oversight by assisting the contractor to understand design intent, choose suitable materials and final product quality assurance. Responsible for evaluating and approving all proposed project improvement opportunities and scope changes. Present project progress and financial reports to individual investors and financial institutions.
- Led underwriting and acquisition of 8 acre 2,500 unit master plan community.
 - Managed quality control team on two projects evaluating project detail solutions. Findings and subsequent repairs increased resident satisfaction levels and saved the building engineer 60 days in maintenance time.
 - Researched and vetted firms for future developments. Defined scope, interviewed candidates and finalized contracts. Resulted in strong relationships with over 20 firms from electricians to carpenters to utility providers who are prequalified to collaborate in the future.
 - Identified and tested innovative marketing tools that render 3D models over 2D floor plans to enrich prospective buyers' experience by giving them the opportunity to walk through a virtual model of their home.
- 2011-2014 **MAGNUSSON KLEMENCIC ASSOCIATES** Seattle, WA
Associate Civil Design Engineer
Designed civil engineering systems on a range of complex projects including residential and commercial high-rise towers, suburban town centers, and public parks. Planned site layouts and designed utility systems while optimizing efficiency and cost. Calculated the cost benefit analysis for various sustainable technologies to determine the financial feasibility.
- Selected to be principle engineer on \$500MM museum project in Saudi Arabia after four months, a role that normally requires four years of experience, based on performance on first two projects.
 - Designated to turn around the design of Simplot Headquarters, a project that was a month behind schedule. Identified design flaws and implemented solutions that returned the project to a successful trajectory.
 - One of two engineers at my level to lead construction administration on more than ten projects.

ADDITIONAL DATA

- Advisory board member of the Evanston Conservancy, a group seeking to preserve and restore Harley Clarke Mansion. A cyclist, runner and soccer player. Founding member of a philanthropic bike team that raised over \$3MM for the Leukemia & Lymphoma Society. Enjoy backpacking, fishing for Dungeness crab, skiing and snowboarding. Former mentor to high school students pursuing undergraduate engineering degrees. Currently training for my third Chicago marathon and triathlon



TALENT BANK QUESTIONNAIRE
VILLAGE OF WILMETTE
1200 Wilmette Avenue
Wilmette, IL 60091

847.853.7509

Name: LISA WILLIAMS

Address: 4082 FAIRWAY DRIVE

Home Telephone: _____ Home email: _____

Business Name & Address: _____

Business Telephone: _____ Business email: _____

INTERESTED IN SERVING ON THE INDICATED BOARD OR COMMISSION:

____ Appearance Review Commission

☒ Housing Commission

____ Building Code Board of Appeals

____ Human Relations Commission

____ Electrical Commission

____ Plan Commission

____ Environmental & Energy Commission

____ Police Pension Board

____ Fire Pension Board

____ Transportation Commission

____ Board of Fire and Police Commissioners

____ Zoning Board of Appeals

____ Historic Preservation Commission

Educational Background B.A. + M.A., UNIVERSITY OF CHICAGO

Service with other Village organizations: former member, Oilmette Foundation

Resume attached: ☒ Yes ☐ No

Date: 11-12-20

Signature: [Handwritten Signature]

Contact

www.linkedin.com/in/lisa-boulden-williams-5667168 (LinkedIn)
iff.org (Company)

Top Skills

Affordable Housing
Supportive Housing
Government Affairs

Certifications

MSW

Lisa Boulden Williams

Director of Universal Access Services at IFF (CDFI)
Greater Chicago Area

Summary

Nonprofit leader with nearly 30 years of experience in Chicago's public, private and nonprofit sectors, specializing in the provision of affordable housing and supportive services for at-risk populations and people with disabilities.

Experience

IFF (CDFI)

Director of Universal Access Services
July 2016 - Present (4 years 5 months)

As Director of Universal Access Services, Lisa provides leadership, management and coordination of IFF's Universal Access work in the community of people with disabilities across IFF's Midwest footprint.

Previously, Lisa led IFF's Home First program, which develops and owns community-integrated housing for people with disabilities. She guided the mission of Home First, developed new opportunities, and worked with advocates, elected officials and funders to remove barriers to the expansion of affordable and accessible housing.

IFF is a mission-driven lender, real estate consultant, and developer that helps Midwest nonprofits plan, finance and build the facilities that are critical to their success. IFF also works with state and local governments to address the need for affordable, integrated housing for individuals with disabilities. Through the Home First initiative, IFF acquires, develops, owns and manages homes that remain permanently affordable to very low-income people with disabilities, with a focus on expanding the availability of accessible housing.

IFF is the largest nonprofit Community Development Financial Institution (CDFI) in the Midwest and one of only a few nationally to earn the CARS AAA +1 rating. Since 1988, IFF has made over \$597 million in loans, leveraged \$1.9 billion in community investments, and grown its total managed assets to \$486 million.

Holsten Human Capital Development, NFP
Interim Executive Director
October 2015 - April 2016 (7 months)

Executive leadership of Holsten Human Capital Development (HHCD), a nonprofit affiliate of the Holsten Companies.

The HHCD mission is to strengthen at-risk populations by expanding their access to critical resources that promote self-sufficiency, wellness and stability. We further our mission by providing comprehensive social services, developing low-income and affordable housing, and fostering economic development.

Illinois Housing Development Authority
Director of Asset Management Services
November 2014 - October 2015 (1 year)
Chicago, IL

Led IHDA's Asset Management division, which monitors the physical, financial and regulatory compliance for all properties in IHDA's multi-family loan and development portfolio. Portfolio included approximately 100,000 units of housing in 1,000 developments across Illinois.

The Habitat Company
Senior Vice President of Affordable Housing
July 2009 - November 2014 (5 years 5 months)

Directed the affordable housing line of business, consisting of 2,100 units of subsidized family, senior and supportive housing in the greater Chicago area.

YMCA of Metropolitan Chicago
Executive Director of Housing
February 2006 - July 2009 (3 years 6 months)

Leadership and operational oversight of 1,500 units of supportive single-room housing at five Metro YMCA sites including the Lawson House YMCA, the largest supportive housing SRO in the Midwest.

Chicago Housing Authority
Consultant, Corporate Jobs Partnership
April 2005 - February 2006 (11 months)

Led pilot project to develop targeted employment opportunities for CHA residents.

Museum Campus Chicago

Executive Director

January 2002 - April 2005 (3 years 4 months)

Directed all aspects of a nonprofit organization that provided marketing and operational services to the three institutions of Chicago's Museum Campus -- the Field Museum, the Shedd Aquarium and the Adler Planetarium.

City of Chicago

7 years 1 month

Lakefront Director, CDOT

September 1999 - January 2002 (2 years 5 months)

Developed and managed Chicago's integrated free trolley system, the largest free transit system in the country at that time.

Assistant to the Mayor

January 1995 - September 1999 (4 years 9 months)

Managed a range of projects for Mayor Richard M. Daley. Projects included staffing 1995 Heat Crisis Task Force, serving as liaison to Chicago Public Schools, and worked on park projects including the Museum Campus, Millennium Park and Northerly Island.

Education

University of Chicago

M.A., Nonprofit management and public policy · (1991 - 1992)

University of Chicago

B.A., Public policy · (1987 - 1991)